SRP EIM GO-LIVE EXPERIENCE

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EIM REGIONAL ISSUES FORUM MAY 5, 2020

SALT RIVER PROJECT – WATER & POWER

Governance: Publicly elected Board & Council

Phoenix Metro Service Area

Water: Largest Raw Water Supplier

Electric: More Than 1 Million Customers

Electric Peak Load: 7305 MW

- 8300 MW Generation (Diverse Fuels)
 26 EIM Participating Resources
- Active EIM Participation: 4/1/2020
 "Smooth Transition"





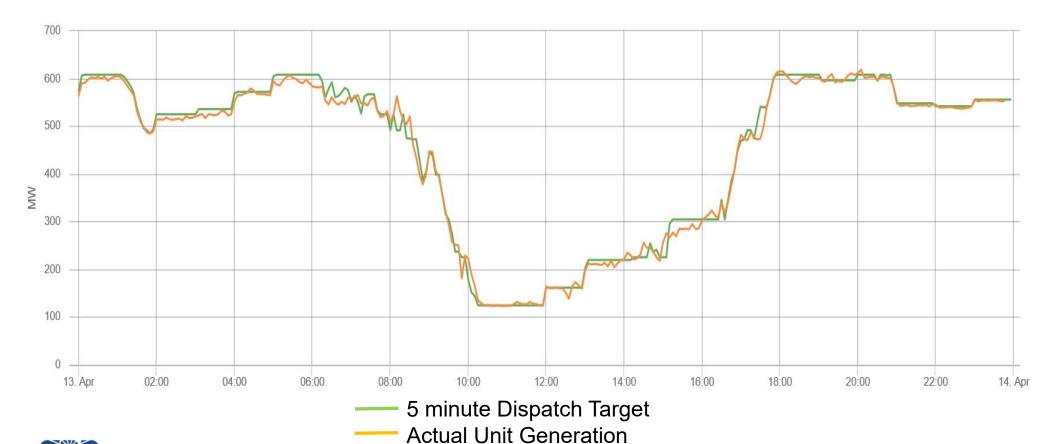


EIM IMPLEMENTATION: WELL-PREPARED

SCHEDULE	ACTIVITY
2017 Jan	EIM Participation Approval
2017 Nov	Software Vendor Contract Signed
2017 Dec	Project Plan Finalized
2018 Apr	Energy Management System Upgraded
2018 May	Market Optimization Software Addition
2019 May	Legacy Software Replacement
2019 Dec	Market Simulation
2020 Apr	EIM Trading Begins

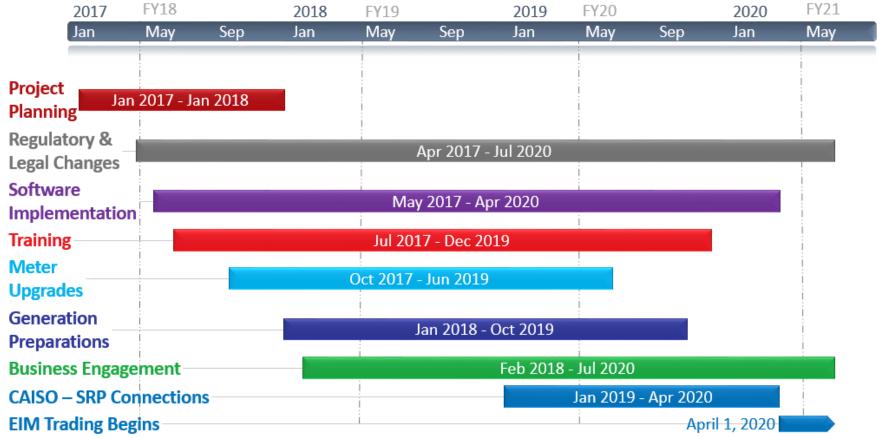


GENERATION: PREPARED FOR FLEXIBILITY





SRP EIM IMPLEMENTATION PLAN





SRP EIM IMPLEMENTATION TEAM

Executive Sponsor

Chief Power System Executive

EIM Implementation Steering Committee

Senior Directors of EIM Affected Departments

EIM Implementation Director

Program Management Lead

Project Management
Project Managers &
Communication Support

Business Process Owners
Directors / Managers
from each department

Technical Leads
Technical Experts
from each department



CHANGE MANAGEMENT

- Ensure Each Person Is Supportive and Has Needed Skills
- Team Structure: Buy In and Support
- Technology and Tools Work Properly
- Business Processes In Place
- Back Up Plans Have Back Up Plans RC West Implementation Remote Support Go-Live





LEARNING OPPORTUNITIES

- Normal and Contingency Operation Procedures
- Software Performance and Availability
- Refinement of Technical Data
- Financial Analysis Schedule
- Operational Excellence

