Western EIM Regional Issues Forum

TODD FRIDLEY - PNM VP NM OPERATIONS











ABOUT PNM

GENERATION



TRANSMISSION



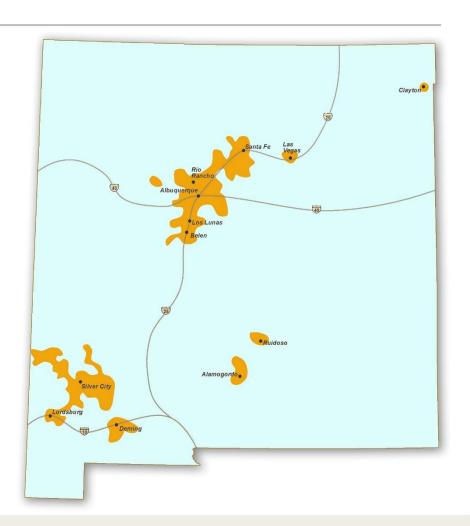
DISTRIBUTION



ABOUT PNM

- FOUNDED 1917
- \$1.1B REVENUES¹
- 1,327 EMPLOYEES²
- 528,400 CUSTOMERS¹
- 2,661 MW GENERATION³
- 15,158 MILES OF TRANSMISSION AND DISTRIBUTION LINES¹
- 255 SUBSTATIONS¹

- 1. PNM Resources 10K for PNM fiscal Year Ended 12/31/18
- 2. Includes 389 PNM Corporate Employees
- 3. MW PNM generation, including PPA's





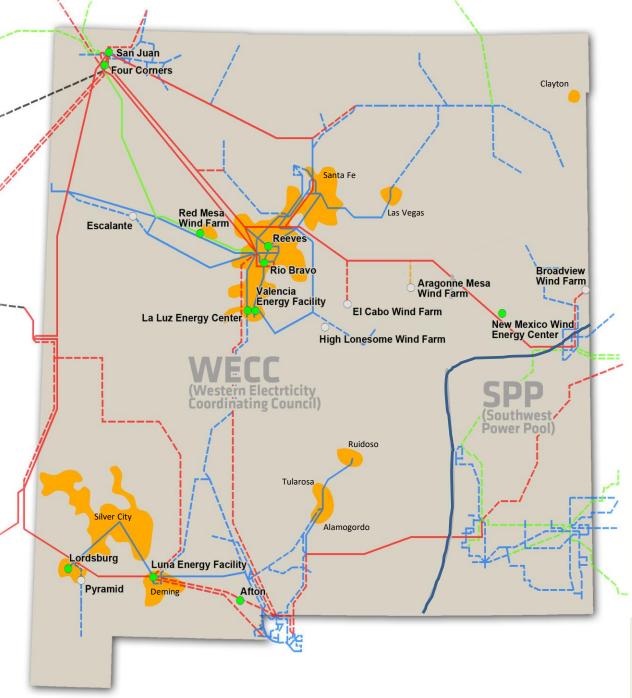






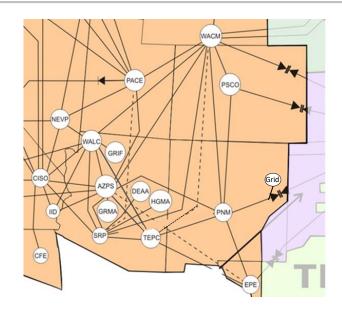
SYSTEM OVERVIEW

Existing Transmission PNM 115kV PNM 230kV Other 230kV Other 345kV Other 500kV Existing Generation PNM Other Other



PNM INTERCONNECTIONS

(for General Discussion Purposes-Some Approximations and Omissions of Ties May Exist)



BA Interconnections

Arizona Public Service (APS)

Western Area Power-Loveland, CO (WACM)

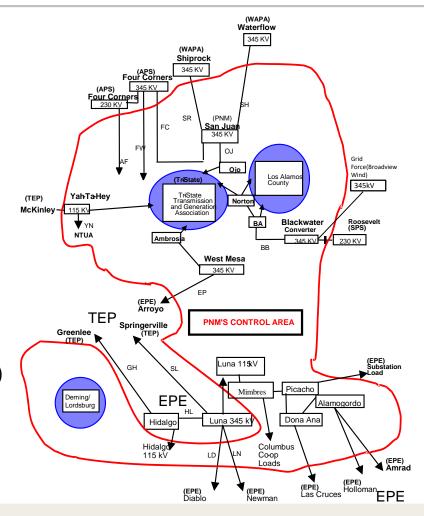
Tucson Electric Power (TEP)

El Paso Electric (EPE)

Public Service Co of Colorado (PSCO)

Southwest Public Service (SPS)

GridForce (Grid)







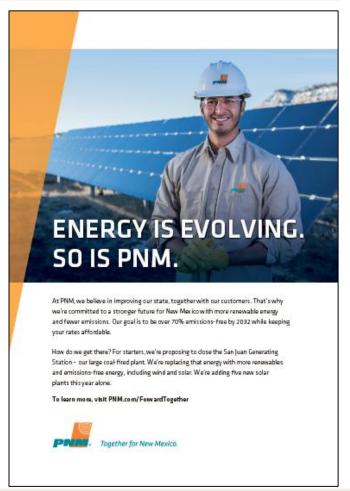




MAJOR INITIATIVES

- Energy Transition Act
 - 100% Carbon Free by 2045
 - 80% Carbon Free by 2040
 - 50% Renewables by 2030
 - Closure of San Juan
 Generating Station
 - 450MW replacement power
 in same school district
 - \$20M San Juan County economic development
 - \$20M severance payments and retraining







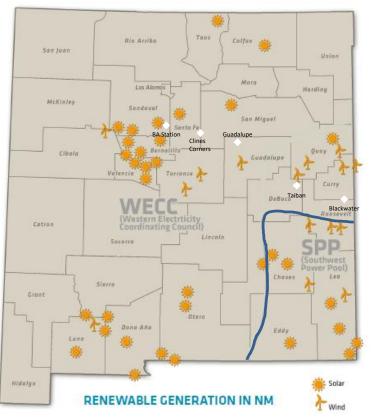


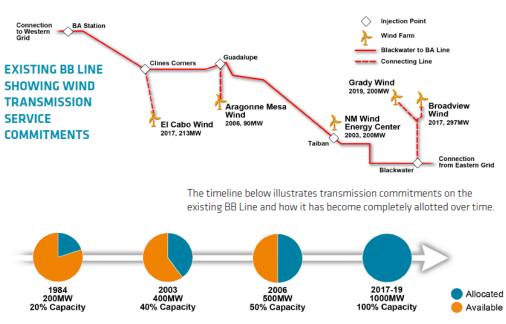






RENEWABLES IN NEW MEXICO











MAJOR INITIATIVES

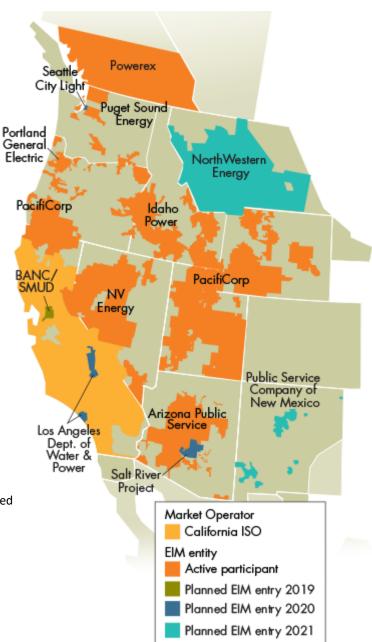
PNM ENERGY IMBALANCE MARKET STUDIES

E3
study focus
Operational
Benefits

Utilicast study focus Implementation Costs

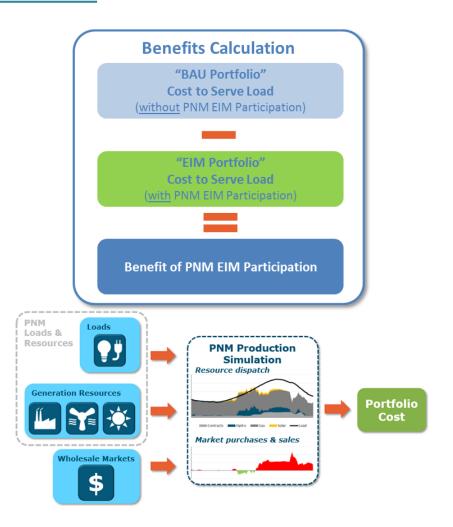


- BANC/SMUD is scheduled for activation in April of 2019
- Seattle City Light, LA Dept. Water and Power, and Salt River Project are scheduled for activation in April of 2020
- PNM and North Western Energy are scheduled for activation in April 2021



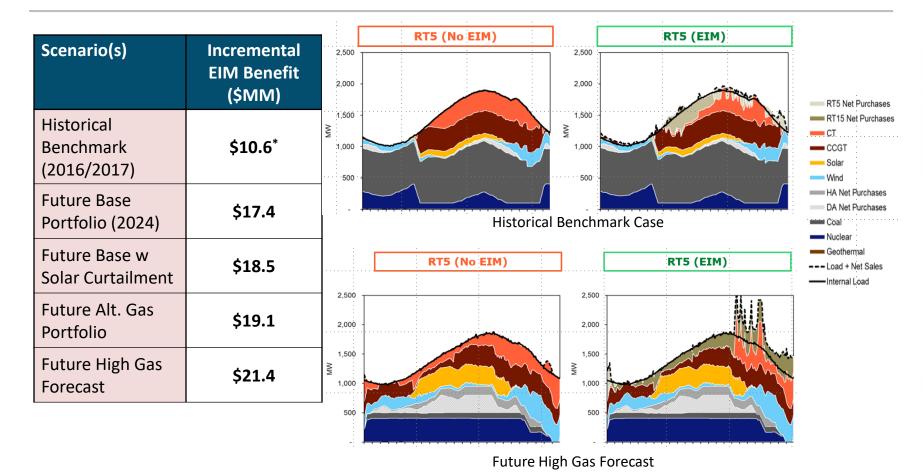
BENEFITS STUDY APPROACH

- E3 developed a model to estimate the cost to serve load within PNM's territory
 - Includes variable cost of all owned or contracted resources + net market purchases
 - Assumed that PNM is a price taker when participating in CAISO markets
- EIM Portfolio provides incremental market access in the real-time in addition to PNM's existing portfolio of resources and trading
 - Benefit of PNM's EIM participation is the reduction in production cost relative to the benchmarked portfolio





EIM BENEFITS IN THE RANGE OF \$17 TO \$21 MILLION/YEAR



*EIM value comes from more volatile RT prices, providing more sales revenues and reducing purchasing costs.







PROJECT FORECASTED COST

Capital:

- System Integrator
- EIM Software
 - Merchant
 - Bids and Generation Schedules
 - Balancing Authority
 - Intertie base schedules,
 - 3rd party generator schedules
 - EMS Changes for Dispatch signals
 - Settlements
 - Meter data warehouse
 - Internal software interfaces
- Metering
 - Upgrades
 - Interval changes
- \$20.9M total capital

0&M:

Implementation and one-time

- Change Management PM recommended
- •Enterprise Training Development & execution
- Project Support from existing Staff
- •O&M onetime relocation expenses

On-Going

- Onboarding BTS/Operators/WPM Staff (19)
- Software maintenance

Capital: \$20.9M

O&M: \$7.4M (one time) w/\$2.9-3.9M/yr (on-going)

Note: Projected costs between 2021 and 2025 as stated in PNM NMPRC filing

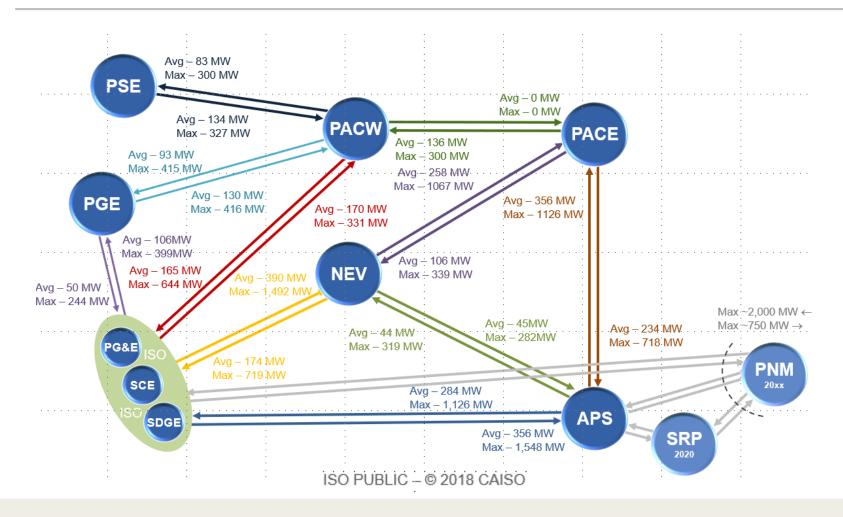








TRANSFER CAPABILITY WOULD BE ENHANCED WITH PNM











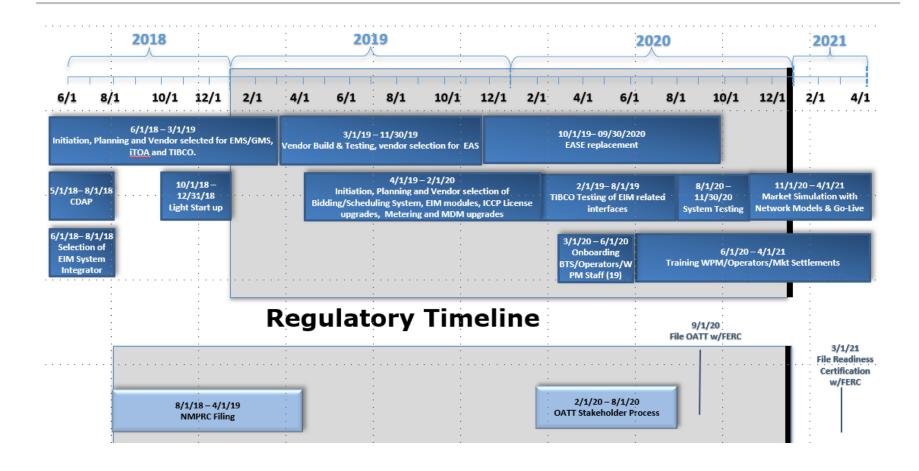
REGULATORY UPDATE

Obtain NMPRC Order for Approval on Regulatory Asset

- On December 19, 2018, the Commission approved PNM's request for a regulatory asset with a debt-only carrying charge
- On February 6, 2019, the Commission granted intervenor Motion for Reconsideration subject to further procedural action at a later date
- March 27, 2019 Hearing Examiner to issue a Recommended Decision for the Commission's consideration on Approval of Regulatory Asset



TIMELINE FOR IMPLEMENTATION





NEXT STEPS

Select Vendor(s)

- Schedule & Conduct Vendor Demos
- Make Final Selections
- Contract negotiations and execution

Activate capital account(s)

Restart project planning and align vendor plans

Begin project implementation with Vendors on site by mid-June 2019









