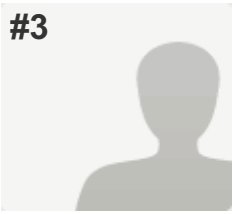


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COMPLETE

PAGE 1:

Q1: Contact Information:

First/Last Name:

Johnny Useldinger

Organization:

Portland General Electric

Q2: Since your organization has been participating in the EIM governance development process, how successful has the process been and what lessons can be learned from this experience?

- PGE believes the process to date has been both successful and effective thanks to the commitment of the Transitional Committee and EIM Governing Body members, as well as the work of the CAISO and PacifiCorp to build initial momentum.
 - PGE participated in regular coordinating calls with our sector liaison, which effectively kept us informed of the process and gave us an opportunity to provide meaningful input.
 - PGE observed through this process the importance of having a governing body that is small and nimble enough to move quickly, while also being sufficiently diverse to take a wide range of perspectives into account.
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Q3: What, if anything, would you change in hindsight of your initial EIM experiences?

- PGE believes additional EIM-specific educational outreach, similar to the “ISO-expansion road show” efforts in the West, could have served the dual purpose of promoting more advanced identification of market seams issues, and creating opportunities to correct any misperception of market functionality.
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Q4: Looking forward, what does success look like for the EIM Governing Body and for the EIM governance process in 12 months and then again in 24 months?

- The level of engagement with stakeholders seen in 2016 is maintained.
 - Targeted feedback is given to the ISO and others on Primary- and Hybrid-authority EIM initiatives based on stakeholder engagement and consultation of market experts, capturing assenting and dissenting opinions where necessary.
 - The EIM Governing Body works to ensure the EIM model continues to evolve through targeted enhancements and continues to be prioritized in the CAISO stakeholder initiatives process.
 - If Regional Integration initiative moves forward, the EIM Governing Body is able to work with Transitional Committee and/or Western States Committee to ensure the EIM model maintains viability and continues to meet stakeholder and member expectations.
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EIM Governing Body - Request for Feedback

Q5: Given the policy outlook over the next 12-18 months, how can the EIM Governing Body be most effective?

- The EIM Governing body should support reliable, efficient, and equitable EIM expansion.
 - The EIM Governing should set a tentative schedule for the year that aligns with the CAISO's stakeholder roadmap and meeting cadence.
 - The EIM Governing body should work with the RIF and the CAISO to batch meeting dates and locations to limit stakeholder travel and avoid conflicting meetings.
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