



**Robert Taylor**  
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David Rubin  
NV Energy  
EIM Entity Sector Lead

Re: *Governance Review Committee*

Dear David:

I would like to indicate my interest in participating on the EIM Governance Review Committee, and hope the EIM Entity Sector will consider nominating me for this role.

Attached is a brief biography which describes my qualifications. As described therein, I have considerable experience working on the issue of western regional markets, both in my current role at APS and previously during my long tenure with SRP. I would appreciate the opportunity to collaborate with other stakeholders to enhance the already successful operations of the Energy Imbalance Market.

Respectfully submitted,

A handwritten signature in black ink that reads "Robert Taylor". The signature is written in a cursive, flowing style.

Robert Taylor  
Director, Federal Regulatory Affairs and Compliance



**Rob Taylor**

**Director, Federal Regulatory Affairs and Compliance  
Arizona Public Service**

Rob Taylor is responsible for the development of federal energy regulatory policy and NERC compliance. He manages APS's relationship with the Federal Energy Regulatory Commission and oversees their compliance efforts with NERC reliability standards. He joined APS in November of 2017. Prior to joining APS, he spent 14 years at Salt River Project in a variety of roles including leading their regulatory department and as a regulatory attorney. Rob was an integral member of SRP's EIM evaluation team and ultimate

decision to join the EIM.

In addition to his work on SRP's internal EIM evaluation, Rob helped launch a west-wide working group of the American Public Power Association to consider the impacts of EIM and potential regionalization efforts. In this capacity, Rob helped craft a number of governance principles and a governance white paper to help articulate the public power perspective on CAISO regionalization. Since joining APS, Rob has worked with the other EIM Entities to consider potential modifications to EIM governance in the event of an extended Day-Ahead Market.

Prior to joining SRP he was in private practice at Jennings Strouss and Salmon. His practice focused on energy, public utility law, and commercial real estate. Before Jennings, Rob was Legal Counsel for the U.S. Senate Commerce Committee. His responsibilities included developing legislation, organizing hearings, advising the committee, and maintaining oversight responsibility for the Federal Trade Commission, National Highway Traffic and Safety Administration, and the Consumer Product Safety Commission. He also served as legislative assistant to United States Senator John McCain for five years. He was Judicial Law Clerk to the Honorable Cecil Patterson, Arizona Court of Appeals, in 1998-99.