

DATE: January 31, 2018

TO: Western EIM Nominating Committee

SUBJ: Request to be nominated to a Second Term

I submitted my name for consideration to serve on the Western Energy Imbalance Market Governing Body about two years ago because I believed that the Western EIM could be a cornerstone to support reliable and cost effective implementation of the electricity policies of participating states. Having lived through the electricity crisis of 2000 and 2001 as a public official in Nevada, I understood firsthand the skepticism toward markets in the west that makes building any market platform challenging. I wanted to serve because I have a healthy respect for the benefits of markets as well as a healthy respect for what can go wrong if markets are not cultivated carefully. I believed the EIM Transition Committee and the California ISO had designed a construct for EIM that could overcome market skepticism and create economic opportunity for participating utilities and their customers. I wanted to be a part of making the Western EIM successful.

I was honored to be selected to serve an initial two-year term in 2016 and I am gratified with the progress the Western EIM has made since. Quarterly reports show collective EIM benefits approaching \$300 million, active transfers among EIM entities in the intra-hour market around the expanding EIM footprint, and growing GHG reduction benefits. EIM entities continue to onboard successfully and efficiently. New EIM entities continue to commit, including entities like Salt River Project, Powerex and Cenace, which might have been considered stretch partners as EIM launched.

The EIM Governing Body plays an important role with EIM entities in ensuring that EIM entities and stakeholders have a voice as the EIM market expands and evolves. I am proud of the effort we have exercised as a Governing Body to ensure that the Regional Issues Forum and the Body of State Regulators have the opportunity to express their ideas and concerns. I am proud that we have made this a regional entity that travels to homes of the EIM entities rather than staying ensconced in Folsom. I am proud that we have sought to clarify our powers as an independent Governing Body. We have collaborated effectively with the CAISO Board but we have staunchly protected the independence that the Transition Committee intended. I am proud of what we as a team of five Governing Body members have achieved through our complementary capabilities and relationships.

I write today to request that the Nominating Committee reappoint me to serve a second term. While I am gratified by our success to date, the Western EIM success to date should not be taken for granted and the Western EIM opportunities for extension and expansion are ripe.

Confidence in the Western EIM intra-hour balancing market is strong today, but markets should never be taken for granted. Ensuring market access is fair, ensuring market manipulation is

held at bay, and ensuring that EIM participant concerns are heard and addressed requires vigilance. I am interested in serving another term because I am interested in protecting the confidence we have earned.

Opportunities to extend the Western EIM offerings to include additional services and a day-ahead market product are truly exciting. While the benefits of an intra-hour market are significant, even more significant benefits in the form of additional economic benefits, additional GHG reduction benefits and enhanced reliability and resiliency are possible with expanded EIM service offerings. I am interested in serving another term because I am interested in building confidence and expanding participation in these new service offerings.

I have been working on improving regional cooperation in the western grid for nearly 20 years. As an economist, I understand the promise of effective markets. As a former public official from Nevada and member of the Western Interstate Energy Board, I understand what it takes to ensure effective communication among states, stakeholders and utilities. As a professional who seeks to help regulators implement policies that meet a public interest standard, I understand the effort required to balance the interests of diverse stakeholders.

I respectfully request the nomination to a second term, and deeply appreciate your consideration.

Sincerely,

A handwritten signature in black ink that reads "Carl B. Linvill". The signature is written in a cursive style with a long horizontal flourish at the end.

Carl B. Linvill

Member, Western Energy Imbalance Market Governing Body